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OFFICE WEST VIRGINIA SECRETARY OF STATE

## **WEST VIRGINIA LEGISLATURE**

**FIRST REGULAR SESSION, 2015** 

# ENROLLED

House Bill No. 2140

(By Delegate(s) Perry, Pasdon, Hamrick, Rowan, Ambler, Cooper, Romine, Moye, Hartman and Williams)

Passed March 13, 2015

In effect ninety days from passage.

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H.B. 2140

OFFICE WEST VIRGINIA SECRETARY OF STATE

(BY DELEGATE(S) PERRY, PASDON,
HAMRICK, ROWAN, AMBLER, COOPER, ROMINE, MOYE,
HARTMAN AND WILLIAMS)

[Passed March 13, 2015; in effect ninety days from passage.]

AN ACT to amend and reenact §18-2E-5 of the Code of West Virginia, 1931, as amended, relating to building governance and leadership capacity of county board during period of state intervention; providing flexibility on strategic plans; authorizing removal, subject to reemployment, of will and pleasure employees of the county superintendent during intervention in operation of school system; requiring during periods of intervention, county board goals and action plans for improvement and sustained success to end intervention in not more than five years; specifying minimum components of goals and action plans; requiring annual assessment and report of readiness of county to accept return and sustain improvement; requiring public hearing if determination made at fifth annual assessment the county board not ready; continued intervention allowed only after hearing; requiring continued supports as needed for three years following end of intervention; and requiring public hearing for another intervention within this three years.

Be it enacted by the Legislature of West Virginia:

That §18-2E-5 of the Code of West Virginia, 1931, as amended, be amended and reenacted to read as follows:

#### ARTICLE 2E. HIGH QUALITY EDUCATIONAL PROGRAMS.

- §18-2E-5. Process for improving education; education standards; statewide assessment program; accountability measures; Office of Education Performance Audits; school accreditation and school system approval; intervention to correct low performance.
  - 1 (a) Legislative findings, purpose and intent. The Legisla-
  - 2 ture makes the following findings with respect to the process for
  - 3 improving education and its purpose and intent in the enactment
  - 4 of this section:
  - 5 (1) The process for improving education includes four 6 primary elements, these being:
  - 7 (A) Standards which set forth the knowledge and skills that
  - 8 students should know and be able to perform as the result of a
  - 9 thorough and efficient education that prepares them for the
- 10 twenty-first century, including measurable criteria to evaluate
- 11 student performance and progress;
- 12 (B) Assessments of student performance and progress 13 toward meeting the standards;
- 14 (C) A system of accountability for continuous improvement
- 15 defined by high-quality standards for schools and school systems
- 16 articulated by a rule promulgated by the state board and outlined
- 17 in subsection (c) of this section that will build capacity in
- 18 schools and districts to meet rigorous outcomes that assure
- 19 student performance and progress toward obtaining the knowl-
- 20 edge and skills intrinsic to a high-quality education rather than

- 21 monitoring for compliance with specific laws and regulations; 22 and
- 23 (D) A method for building the capacity and improving the 24 efficiency of schools and school systems to improve student 25 performance and progress;

- (2) As the constitutional body charged with the general supervision of schools as provided by general law, the state board has the authority and the responsibility to establish the standards, assess the performance and progress of students against the standards, hold schools and school systems accountable and assist schools and school systems to build capacity and improve efficiency so that the standards are met, including, when necessary, seeking additional resources in consultation with the Legislature and the Governor;
- (3) As the constitutional body charged with providing for a thorough and efficient system of schools, the Legislature has the authority and the responsibility to establish and be engaged constructively in the determination of the knowledge and skills that students should know and be able to do as the result of a thorough and efficient education. This determination is made by using the process for improving education to determine when school improvement is needed, by evaluating the results and the efficiency of the system of schools, by ensuring accountability and by providing for the necessary capacity and its efficient use;
- (4) In consideration of these findings, the purpose of this section is to establish a process for improving education that includes the four primary elements as set forth in subdivision (1) of this subsection to provide assurances that the high-quality standards are, at a minimum, being met and that a thorough and efficient system of schools is being provided for all West Virginia public school students on an equal education opportunity basis; and

- 53 (5) The intent of the Legislature in enacting this section and 54 section five-c of this article is to establish a process through 55 which the Legislature, the Governor and the state board can 56 work in the spirit of cooperation and collaboration intended in 57 the process for improving education to consult and examine the 58 performance and progress of students, schools and school 59 systems and, when necessary, to consider alternative measures 60 to ensure that all students continue to receive the thorough and 61 efficient education to which they are entitled. However, nothing 62 in this section requires any specific level of funding by the 63 Legislature.
- 64 (b) Electronic county and school strategic improvement 65 plans. — The state board shall promulgate a rule consistent with 66 the provisions of this section and in accordance with article 67 three-b, chapter twenty-nine-a of this code establishing an 68 electronic county strategic improvement plan for each county 69 board and an electronic school strategic improvement plan for 70 each public school in this state. Each respective plan shall be for 71 a period of no more than five years and shall include the mission 72 and goals of the school or school system to improve student, 73 school or school system performance and progress, as applica-74 ble. The strategic plan shall be revised annually in each area in 75 which the school or system is below the standard on the annual 76 performance measures. The plan shall be revised when required 77 pursuant to this section to include each annual performance 78 measure upon which the school or school system fails to meet 79 the standard for performance and progress, the action to be taken 80 to meet each measure, a separate time line and a date certain for 81 meeting each measure, a cost estimate and, when applicable, the 82 assistance to be provided by the department and other education 83 agencies to improve student, school or school system perfor-84 mance and progress to meet the annual performance measure.

The department shall make available to all public schools through its website or the West Virginia Education Information

- 87 System an electronic school strategic improvement plan
- 88 boilerplate designed for use by all schools to develop an
- 89 electronic school strategic improvement plan which incorporates
- 90 all required aspects and satisfies all improvement plan require-
- 91 ments of the No Child Left Behind Act.
- 92 (c) High-quality education standards and efficiency stan-
- 93 dards. In accordance with the provisions of article three-b,
- 94 chapter twenty-nine-a of this code, the state board shall adopt
- 95 and periodically review and update high-quality education
- 96 standards for student, school and school system performance and
- 97 processes in the following areas:
- 98 (1) Curriculum;
- 99 (2) Workplace readiness skills;
- 100 (3) Finance;
- 101 (4) Transportation;
- 102 (5) Special education;
- 103 (6) Facilities;
- 104 (7) Administrative practices;
- 105 (8) Training of county board members and administrators;
- 106 (9) Personnel qualifications;
- 107 (10) Professional development and evaluation;
- 108 (11) Student performance, progress and attendance;
- 109 (12) Professional personnel, including principals and central
- 110 office administrators, and service personnel attendance;
- 111 (13) School and school system performance and progress;

- 112 (14) A code of conduct for students and employees;
- 113 (15) Indicators of efficiency; and
- (16) Any other areas determined by the state board.
- 115 (d) Comprehensive statewide student assessment pro-116 gram. — The state board shall establish a comprehensive 117 statewide student assessment program to assess student perfor-118 mance and progress in grades three through twelve. The assess-
- 119 ment program is subject to the following:
- 120 (1) The state board shall promulgate a rule in accordance 121 with the provisions of article three-b, chapter twenty-nine-a of 122 this code establishing the comprehensive statewide student 123 assessment program;
- (2) Prior to the 2014-2015 school year, the state board shall align the comprehensive statewide student assessment for all grade levels in which the test is given with the college-readiness standards adopted pursuant to section thirty-nine, article two of this chapter or develop other aligned tests to be required at each grade level so that progress toward college readiness in English/language arts and math can be measured;
- 131 (3) The state board may require that student proficiencies be 132 measured through the ACT EXPLORE and the ACT PLAN 133 assessments or other comparable assessments, which are 134 approved by the state board and provided by future vendors;
- (4) The state board may require that student proficiencies be
   measured through the West Virginia writing assessment at any
   grade levels determined by the state board to be appropriate; and
- 138 (5) The state board may provide through the statewide 139 assessment program other optional testing or assessment 140 instruments applicable to grade levels kindergarten through

- grade twelve which may be used by each school to promote student achievement. The state board annually shall publish and make available, electronically or otherwise, to school curriculum teams and teacher collaborative processes the optional testing and assessment instruments.
- 146 (e) State annual performance measures for school and 147 school system accreditation.—

148 The state board shall promulgate a rule in accordance with 149 the provisions of article three-b, chapter twenty-nine-a of this 150 code that establishes a system to assess and weigh annual 151 performance measures for state accreditation of schools and 152 school systems. The state board also may establish performance 153 incentives for schools and school systems as part of the state 154 accreditation system. On or before December 1, 2013, the state 155 board shall report to the Governor and to the Legislative 156 Oversight Commission on Education Accountability the pro-157 posed rule for establishing the measures and incentives of 158 accreditation and the estimated cost therefore, if any. Thereafter, 159 the state board shall provide an annual report to the Governor 160 and to the Legislative Oversight Commission on Education 161 Accountability on the impact and effectiveness of the accredita-162 tion system. The rule for school and school system accreditation 163 proposed by the board may include, but is not limited to, the 164 following measures:

- 165 (1) Student proficiency in English and language arts, math, 166 science and other subjects determined by the board;
- 167 (2) Graduation and attendance rate;
- 168 (3) Students taking and passing AP tests;
- 169 (4) Students completing a career and technical education 170 class;

- (5) Closing achievement gaps within subgroups of a school'sstudent population; and
- 173 (6) Students scoring at or above average attainment on SAT 174 or ACT tests.
- 175 (f) Indicators of efficiency. In accordance with the 176 provisions of article three-b, chapter twenty-nine-a of this code, 177 the state board shall adopt by rule and periodically review and 178 update indicators of efficiency for use by the appropriate 179 divisions within the department to ensure efficient management 180 and use of resources in the public schools in the following areas:
- (1) Curriculum delivery including, but not limited to, the useof distance learning;
- 183 (2) Transportation;
- 184 (3) Facilities;
- 185 (4) Administrative practices;
- 186 (5) Personnel;
- 187 (6) Use of regional educational service agency programs and 188 services, including programs and services that may be estab-189 lished by their assigned regional educational service agency or 190 other regional services that may be initiated between and among 191 participating county boards; and
- 192 (7) Any other indicators as determined by the state board.
- 193 (g) Assessment and accountability of school and school
  194 system performance and processes. In accordance with the
  195 provisions of article three-b, chapter twenty-nine-a of this code,
  196 the state board shall establish by rule a system of education
  197 performance audits which measures the quality of education and
  198 the preparation of students based on the annual measures of

- student, school and school system performance and progress.

  The system of education performance audits shall provide information to the state board, the Legislature and the Governor, upon which they may determine whether a thorough and efficient system of schools is being provided. The system of education performance audits shall include:
- 205 (1) The assessment of student, school and school system 206 performance and progress based on the annual measures 207 established pursuant to subsection (e) of this section;
- 208 (2) The evaluation of records, reports and other information 209 collected by the Office of Education Performance Audits upon 210 which the quality of education and compliance with statutes, 211 policies and standards may be determined;
- 212 (3) The review of school and school system electronic 213 strategic improvement plans; and
- 214 (4) The on-site review of the processes in place in schools 215 and school systems to enable school and school system perfor-216 mance and progress and compliance with the standards.
- 217 (h) Uses of school and school system assessment informa-218 tion. — The state board shall use information from the system of 219 education performance audits to assist it in ensuring that a 220 thorough and efficient system of schools is being provided and 221 to improve student, school and school system performance and 222 progress. Information from the system of education performance 223 audits further shall be used by the state board for these purposes, 224 including, but not limited to, the following:
- (1) Determining school accreditation and school systemapproval status;
- 227 (2) Holding schools and school systems accountable for the 228 efficient use of existing resources to meet or exceed the stan-229 dards; and

- 230 (3) Targeting additional resources when necessary to 231 improve performance and progress.
- The state board shall make accreditation information available to the Legislature, the Governor, the general public and to any individual who requests the information, subject to the provisions of any act or rule restricting the release of information.
- 237 (i) Early detection and intervention programs. — Based on 238 the assessment of student, school and school system performance and progress, the state board shall establish early detection and 239 240 intervention programs using the available resources of the 241 Department of Education, the regional educational service 242 agencies, the Center for Professional Development and the 243 Principals Academy, or other resources as appropriate, to assist 244 underachieving schools and school systems to improve perfor-245 mance before conditions become so grave as to warrant more 246 substantive state intervention. Assistance shall include, but is not 247 limited to, providing additional technical assistance and pro-248 grammatic, professional staff development, providing monetary, 249 staffing and other resources where appropriate.

### (j) Office of Education Performance Audits. —

251 (1) To assist the state board in the operation of a system of 252 education performance audits, the state board shall establish an 253 Office of Education Performance Audits consistent with the 254 provisions of this section. The Office of Education Performance 255 Audits shall be operated under the direction of the state board 256 independently of the functions and supervision of the State 257 Department of Education and state superintendent. The Office of 258 Education Performance Audits shall report directly to and be 259 responsible to the state board in carrying out its duties under the 260 provisions of this section.

- 261 (2) The office shall be headed by a director who shall be 262 appointed by the state board and who serves at the will and 263 pleasure of the state board. The annual salary of the director 264 shall be set by the state board and may not exceed eighty percent 265 of the salary of the State Superintendent of Schools.
- 266 (3) The state board shall organize and sufficiently staff the
  267 office to fulfill the duties assigned to it by law and by the state
  268 board. Employees of the State Department of Education who are
  269 transferred to the Office of Education Performance Audits shall
  270 retain their benefits and seniority status with the Department of
  271 Education.
- 272 (4) Under the direction of the state board, the Office of 273 Education Performance Audits shall receive from the West Virginia education information system staff research and 274 275 analysis data on the performance and progress of students, 276 schools and school systems, and shall receive assistance, as 277 determined by the state board, from staff at the State Department 278 of Education, the regional education service agencies, the Center 279 for Professional Development, the Principals Academy and the 280 School Building Authority to carry out the duties assigned to the 281 office.
- 282 (5) In addition to other duties which may be assigned to it by 283 the state board or by statute, the Office of Education Perfor-284 mance Audits also shall:
- 285 (A) Assure that all statewide assessments of student performance used as annual performance measures are secure as required in section one-a of this article;

- (B) Administer all accountability measures as assigned by the state board, including, but not limited to, the following:
- 290 (i) Processes for the accreditation of schools and the 291 approval of school systems; and

- 292 (ii) Recommendations to the state board on appropriate 293 action, including, but not limited to, accreditation and approval 294 action;
- 295 (C) Determine, in conjunction with the assessment and accountability processes, what capacity may be needed by 297 schools and school systems to meet the standards established by 298 the state board and recommend to the state board plans to 299 establish those needed capacities;
- 300 (D) Determine, in conjunction with the assessment and accountability processes, whether statewide system deficiencies 302 exist in the capacity of schools and school systems to meet the 303 standards established by the state board, including the identification of trends and the need for continuing improvements in 305 education, and report those deficiencies and trends to the state 306 board;
- 307 (E) Determine, in conjunction with the assessment and accountability processes, staff development needs of schools and 309 school systems to meet the standards established by the state 310 board and make recommendations to the state board, the Center 311 for Professional Development, the regional educational service 312 agencies, the Higher Education Policy Commission and the 313 county boards;
- 314 (F) Identify, in conjunction with the assessment and account-315 ability processes, school systems and best practices that improve 316 student, school and school system performance and communi-317 cate those to the state board for promoting the use of best 318 practices. The state board shall provide information on best 319 practices to county school systems; and
- 320 (G) Develop reporting formats, such as check lists, which 321 shall be used by the appropriate administrative personnel in 322 schools and school systems to document compliance with

- applicable laws, policies and process standards as considered appropriate and approved by the state board, which may include,
- 325 but is not limited to, the following:
- 326 (i) The use of a policy for the evaluation of all school 327 personnel that meets the requirements of sections twelve and 328 twelve-a, article two, chapter eighteen-a of this code;
- 329 (ii) The participation of students in appropriate physical 330 assessments as determined by the state board, which assessment 331 may not be used as a part of the assessment and accountability 332 system;
- 333 (iii) The appropriate licensure of school personnel; and
- 334 (iv) The appropriate provision of multicultural activities.
- Information contained in the reporting formats is subject to examination during an on-site review to determine compliance with laws, policies and standards. Intentional and grossly negligent reporting of false information are grounds for dismissal of any employee.

#### 340 (k) On-site reviews. —

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(1) The system of education performance audits shall include on-site reviews of schools and school systems which shall be conducted only at the specific direction of the state board upon its determination that circumstances exist that warrant an on-site review. Any discussion by the state board of schools to be subject to an on-site review or dates for which on-site reviews will be conducted may be held in executive session and is not subject to the provisions of article nine-a, chapter six of this code relating to open governmental proceedings. An on-site review shall be conducted by the Office of Education Performance Audits of a school or school system for the purpose of making recommendations to the school and school system, as appropri-

- 353 ate, and to the state board on such measures as it considers
- 354 necessary. The investigation may include, but is not limited to,
- 355 the following:
- 356 (A) Verifying data reported by the school or county board;
- 357 (B) Examining compliance with the laws and policies
- 358 affecting student, school and school system performance and
- 359 progress;
- 360 (C) Evaluating the effectiveness and implementation status
- 361 of school and school system electronic strategic improvement
- 362 plans:
- 363 (D) Investigating official complaints submitted to the state
- 364 board that allege serious impairments in the quality of education
- 365 in schools or school systems;
- 366 (E) Investigating official complaints submitted to the state
- 367 board that allege that a school or county board is in violation of
- 368 policies or laws under which schools and county boards operate;
- 369 and
- 370 (F) Determining and reporting whether required reviews and
- 371 inspections have been conducted by the appropriate agencies,
- 372 including, but not limited to, the State Fire Marshal, the Health
- 373 Department, the School Building Authority and the responsible
- 374 divisions within the Department of Education, and whether noted
- 375 deficiencies have been or are in the process of being corrected.
- 376 (2) The Director of the Office of Education Performance
- 377 Audits shall notify the county superintendent of schools five
- 378 school days prior to commencing an on-site review of the county
- 379 school system and shall notify both the county superintendent
- and the principal five school days before commencing an on-site
- 381 review of an individual school: *Provided*. That the state board
- 382 may direct the Office of Education Performance Audits to

conduct an unannounced on-site review of a school or school system if the state board believes circumstances warrant an unannounced on-site review.

- (3) The Office of Education Performance Audits shall conduct on-site reviews which are limited in scope to specific areas in which performance and progress are persistently below standard as determined by the state board unless specifically directed by the state board to conduct a review which covers additional areas.
- 392 (4) The Office of Education Performance Audits shall 393 reimburse a county board for the costs of substitutes required to 394 replace county board employees who serve on a review team.
  - (5) At the conclusion of an on-site review of a school system, the director and team leaders shall hold an exit conference with the superintendent and shall provide an opportunity for principals to be present for at least the portion of the conference pertaining to their respective schools. In the case of an on-site review of a school, the exit conference shall be held with the principal and curriculum team of the school and the superintendent shall be provided the opportunity to be present. The purpose of the exit conference is to review the initial findings of the on-site review, clarify and correct any inaccuracies and allow the opportunity for dialogue between the reviewers and the school or school system to promote a better understanding of the findings.
- 408 (6) The Office of Education Performance Audits shall report
  409 the findings of an on-site review to the county superintendent
  410 and the principals whose schools were reviewed within thirty
  411 days following the conclusion of the on-site review. The Office
  412 of Education Performance Audits shall report the findings of the
  413 on-site review to the state board within forty-five days after the
  414 conclusion of the on-site review. A school or county that

- 415 believes one or more findings of a review are clearly inaccurate,
- 416 incomplete or misleading, misrepresent or fail to reflect the true
- 417 quality of education in the school or county or address issues
- 418 unrelated to the health, safety and welfare of students and the
- 419 quality of education, may appeal to the state board for removal
- 420 of the findings. The state board shall establish a process for it to
- 421 receive, review and act upon the appeals. The state board shall
- 422 report to the Legislative Oversight Commission on Education
- 423 Accountability during its July interim meetings, or as soon
- 424 thereafter as practical, on each appeal during the preceding
- 425 school year.
- 426 (7) The Legislature finds that the accountability and over-
- 427 sight of some activities and programmatic areas in the public
- 428 schools are controlled through other mechanisms and agencies
- 429 and that additional accountability and oversight may be unneces-
- 430 sary, counterproductive and impair necessary resources for
- 431 teaching and learning. Therefore, the Office of Education
- 432 Performance Audits may rely on other agencies and mechanisms
- 433 in its review of schools and school systems.
- 434 (1) School accreditation. —
- 435 (1) The state board shall establish levels of accreditation to
- 436 be assigned to schools. The establishment of levels of accredita-
- 437 tion and the levels shall be subject to the following:
- 438 (A) The levels will be designed to demonstrate school
- 439 performance in all the areas outlined in this section and also
- 440 those established by the state board;
- 441 (B) The state board shall promulgate legislative rules in
- 442 accordance with the provisions of article three-b, chapter
- 443 twenty-nine-a of this code to establish the performance and
- 444 standards required for a school to be assigned a particular level
- 445 of accreditation; and

- 446 (C) The state board will establish the levels of accreditation 447 in such a manner as to minimize the number of systems of 448 school recognition, both state and federal, that are employed to 449 recognize and accredit schools.
- 450 (2) The state board annually shall review the information 451 from the system of education performance audits submitted for 452 each school and shall issue to every school a level of accredita-453 tion as designated and determined by the state board.
- 454 (3) The state board, in its exercise of general supervision of 455 the schools and school systems of West Virginia, may exercise 456 any or all of the following powers and actions:
- 457 (A) To require a school to revise its electronic strategic plan;
- 458 (B) To define extraordinary circumstances under which the 459 state board may intervene directly or indirectly in the operation 460 of a school;
- 461 (C) To appoint monitors to work with the principal and staff 462 of a school where extraordinary circumstances are found to exist, 463 and to appoint monitors to assist the school principal after 464 intervention in the operation of a school is completed;
- 465 (D) To direct a county board to target resources to assist a 466 school where extraordinary circumstances are found to exist;
- 467 (E) To intervene directly in the operation of a school and
  468 declare the position of principal vacant and assign a principal for
  469 the school who will serve at the will and pleasure of the state
  470 board. If the principal who was removed elects not to remain an
  471 employee of the county board, then the principal assigned by the
  472 state board shall be paid by the county board. If the principal
  473 who was removed elects to remain an employee of the county
  474 board, then the following procedure applies:

- 475 (i) The principal assigned by the state board shall be paid by 476 the state board until the next school term, at which time the 477 principal assigned by the state board shall be paid by the county 478 board;
- (ii) The principal who was removed is eligible for all positions in the county, including teaching positions, for which the principal is certified, by either being placed on the transfer list in accordance with section seven, article two, chapter eighteen-a of this code, or by being placed on the preferred recall list in accordance with section seven-a, article four, chapter eighteen-a of this code; and
- 486 (iii) The principal who was removed shall be paid by the 487 county board and may be assigned to administrative duties, 488 without the county board being required to post that position 489 until the end of the school term; and
- 490 (F) Other powers and actions the state board determines 491 necessary to fulfill its duties of general supervision of the 492 schools and school systems of West Virginia.
- 493 (4) The county board may take no action nor refuse any 494 action if the effect would be to impair further the school in 495 which the state board has intervened.
- 496 (m) School system approval. The state board annually
  497 shall review the information submitted for each school system
  498 from the system of education performance audits and issue one
  499 of the following approval levels to each county board: Full
  500 approval, temporary approval, conditional approval or
  501 nonapproval.
- 502 (1) Full approval shall be given to a county board whose 503 schools have all been given full, temporary or conditional 504 accreditation status and which does not have any deficiencies

- which would endanger student health or safety or other extraordinary circumstances as defined by the state board. A fully approved school system in which other deficiencies are discovered shall remain on full accreditation status for the remainder of the approval period and shall have an opportunity to correct those deficiencies, notwithstanding other provisions of this subsection.
- 512 (2) Temporary approval shall be given to a county board 513 whose education system is below the level required for full 514 approval. Whenever a county board is given temporary approval 515 status, the county board shall revise its electronic county 516 strategic improvement plan in accordance with subsection (b) of 517 this section to increase the performance and progress of the 518 school system to a full approval status level. The revised plan 519 shall be submitted to the state board for approval.
- 520 (3) Conditional approval shall be given to a county board 521 whose education system is below the level required for full 522 approval, but whose electronic county strategic improvement 523 plan meets the following criteria:
- 524 (A) The plan has been revised in accordance with subsection 525 (b) of this section;
- 526 (B) The plan has been approved by the state board; and
- 527 (C) The county board is meeting the objectives and time line 528 specified in the revised plan.
- 529 (4) Nonapproval status shall be given to a county board 530 which fails to submit and gain approval for its electronic county 531 strategic improvement plan or revised electronic county strategic 532 improvement plan within a reasonable time period as defined by 533 the state board or which fails to meet the objectives and time line 534 of its revised electronic county strategic improvement plan or

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- 535 fails to achieve full approval by the date specified in the revised 536 plan.
- 537 (A) The state board shall establish and adopt additional 538 standards to identify school systems in which the program may 539 be nonapproved and the state board may issue nonapproval 540 status whenever extraordinary circumstances exist as defined by 541 the state board.
- 542 (B) Whenever a county board has more than a casual deficit, 543 as defined in section one, article one of this chapter, the county 544 board shall submit a plan to the state board specifying the county 545 board's strategy for eliminating the casual deficit. The state 546 board either shall approve or reject the plan. If the plan is 547 rejected, the state board shall communicate to the county board 548 the reason or reasons for the rejection of the plan. The county 549 board may resubmit the plan any number of times. However, any 550 county board that fails to submit a plan and gain approval for the plan from the state board before the end of the fiscal year after 552 a deficit greater than a casual deficit occurred or any county board which, in the opinion of the state board, fails to comply with an approved plan may be designated as having nonapproval status.
- 556 (C) Whenever nonapproval status is given to a school 557 system, the state board shall declare a state of emergency in the 558 school system and shall appoint a team of improvement consul-559 tants to make recommendations within sixty days of appointment 560 for correcting the emergency. When the state board approves the 561 recommendations, they shall be communicated to the county 562 board. If progress in correcting the emergency, as determined by 563 the state board, is not made within six months from the time the 564 county board receives the recommendations, the state board shall 565 intervene in the operation of the school system to cause improve-566 ments to be made that will provide assurances that a thorough

- and efficient system of schools will be provided. This intervention may include, but is not limited to, the following:
- (i) Limiting the authority of the county superintendent and county board as to the expenditure of funds, the employment and dismissal of personnel, the establishment and operation of the school calendar, the establishment of instructional programs and rules and any other areas designated by the state board by rule, which may include delegating decision-making authority regarding these matters to the state superintendent;
- 576 (ii) Declaring that the office of the county superintendent is 577 vacant;
- 578 (iii) Declaring that the positions of personnel who serve at 579 the will and pleasure of the county superintendent as provided in 580 section one, article two, chapter eighteen-a of this code, are 581 vacant, subject to application and reemployment;
- (iv) Delegating to the state superintendent both the authority to conduct hearings on personnel matters and school closure or consolidation matters and, subsequently, to render the resulting decisions and the authority to appoint a designee for the limited purpose of conducting hearings while reserving to the state superintendent the authority to render the resulting decisions;
- 588 (v) Functioning in lieu of the county board of education in 589 a transfer, sale, purchase or other transaction regarding real 590 property; and
- 591 (vi) Taking any direct action necessary to correct the 592 emergency including, but not limited to, the following:
- (I) Delegating to the state superintendent the authority to replace administrators and principals in low performing schools and to transfer them into alternate professional positions within the county at his or her discretion; and

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- (II) Delegating to the state superintendent the authority to fill positions of administrators and principals with individuals determined by the state superintendent to be the most qualified for the positions. Any authority related to intervention in the operation of a county board granted under this paragraph is not subject to the provisions of article four, chapter eighteen-a of this code.
  - (n) Notwithstanding any other provision of this section, the state board may intervene immediately in the operation of the county school system with all the powers, duties and responsibilities contained in subsection (m) of this section, if the state board finds the following:
  - (1) That the conditions precedent to intervention exist as provided in this section; and that delaying intervention for any period of time would not be in the best interests of the students of the county school system; or
  - (2) That the conditions precedent to intervention exist as provided in this section and that the state board had previously intervened in the operation of the same school system and had concluded that intervention within the preceding five years.
- 617 (o) Capacity. — The process for improving education 618 includes a process for targeting resources strategically to 619 improve the teaching and learning process. Development of 620 electronic school and school system strategic improvement 621 plans, pursuant to subsection (b) of this section, is intended, in 622 part, to provide mechanisms to target resources strategically to 623 the teaching and learning process to improve student, school and 624 school system performance. When deficiencies are detected 625 through the assessment and accountability processes, the 626 revision and approval of school and school system electronic 627 strategic improvement plans shall ensure that schools and school 628 systems are efficiently using existing resources to correct the 629 deficiencies. When the state board determines that schools and

- school systems do not have the capacity to correct deficiencies, the state board shall take one or more of the following actions:
- (1) Work with the county board to develop or secure the resources necessary to increase the capacity of schools and school systems to meet the standards and, when necessary, seek additional resources in consultation with the Legislature and the Governor;
- (2) Recommend to the appropriate body including, but not limited to, the Legislature, county boards, schools and communities methods for targeting resources strategically to eliminate deficiencies identified in the assessment and accountability processes. When making determinations on recommendations, the state board shall include, but is not limited to, the following methods:
  - (A) Examining reports and electronic strategic improvement plans regarding the performance and progress of students, schools and school systems relative to the standards and identifying the areas in which improvement is needed;

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- (B) Determining the areas of weakness and of ineffectiveness that appear to have contributed to the substandard performance and progress of students or the deficiencies of the school or school system and requiring the school or school system to work collaboratively with the West Virginia Department of Education State System of Support to correct the deficiencies;
- 654 (C) Determining the areas of strength that appear to have 655 contributed to exceptional student, school and school system 656 performance and progress and promoting their emulation 657 throughout the system;
- 658 (D) Requesting technical assistance from the School 659 Building Authority in assessing or designing comprehensive 660 educational facilities plans;

- 661 (E) Recommending priority funding from the School 662 Building Authority based on identified needs;
- 663 (F) Requesting special staff development programs from the 664 Center for Professional Development, the Principals Academy, 665 higher education, regional educational service agencies and 666 county boards based on identified needs;
- (G) Submitting requests to the Legislature for appropriations to meet the identified needs for improving education;
- 669 (H) Directing county boards to target their funds strategi-670 cally toward alleviating deficiencies;
- 671 (I) Ensuring that the need for facilities in counties with 672 increased enrollment are appropriately reflected and recom-673 mended for funding;
- 674 (J) Ensuring that the appropriate person or entity is held 675 accountable for eliminating deficiencies; and
- 676 (K) Ensuring that the needed capacity is available from the 677 state and local level to assist the school or school system in 678 achieving the standards and alleviating the deficiencies.
- 679 (p) Building leadership capacity – To help build the gover-680 nance and leadership capacity of a county board during an 681 intervention in the operation of its school system by the state 682 board, and to help assure sustained success following return of 683 control to the county board, the state board shall require the 684 county board to establish goals and action plans, subject to 685 approval of the state board, to improve performance sufficiently 686 to end the intervention within a period of not more than five years. The state superintendent shall maintain oversight and 687 688 provide assistance and feedback to the county board on develop-689 ment and implementation of the goals and action plans. At a 690 minimum, the goals and action plans shall include:

- (A) An analysis of the training and development activities needed by the county board and leadership of the school system and schools for effective governance and school improvement;
- (B) Support for the training and development activities identified which may include those made available through the state superintendent, regional education service agencies, Center for Professional Development, West Virginia School Board Association, Office of Education Performance Audits, West Virginia Education Information System and other sources identified in the goals and action plans. Attendance at these activities included in the goals and action plans is mandatory as specified in the goals and action plans; and
- (C) Active involvement by the county board in the improvement process, working in tandem with the county superintendent to gather, analyze and interpret data, write time-specific goals to correct deficiencies, prepare and implement action plans and allocate or request from the state board of education the resources, including board development training and coaching, necessary to achieve approved goals and action plans and sustain system and school improvement.

At least once each year during the period of intervention, the Office of Education Performance Audits shall assess the readiness of the county board to accept the return of control of the system or school from the state board and sustain the improvements, and shall make a report and recommendations to the state board supported by documented evidence of the progress made on the goals and action plans. The state board may end the intervention or return any portion of control of the operations of the school system or school that was previously removed at its sole determination. If the state board determines at the fifth annual assessment that the county board is still not ready to accept return of control by the state board and sustain the improvements, the state board shall hold a public hearing in

goals and action plans.

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the affected county at which the attendance by all members of the county board is requested so that the reasons for continued intervention and the concerns of the citizens of the county may be heard. The state board may continue the intervention only after it holds the public hearing and may require revision of the

730 Following the termination of an intervention in the operation 731 of a school system and return of full control by the state board, 732 the support for governance education and development shall 733 continue as needed for up to three years. If at any time within 734 this three years, the state board determines that intervention in 735 the operation of the school system is again necessary, the state 736 board shall again hold a public hearing in the affected county so 737 that the reasons for the intervention and the concerns of the 738 citizens of the county may be heard.

That Joint Committee on Enrolled Bills hereby certifies that the foregoing bill is correctly enrolled.

Al B. M.Ch
Chairman, House Committee
Chairman, Separe Committee
Originating in the House.
In effect ninety days from passage.
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Clerk of the Moyse of Delegates
Jan Starner
Clerk of the Senate
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Speaker of the House of Delegates  President of the Senate
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## PRESENTED TO THE GOVERNOR

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